

MINUTES OF THE REGULAR MEETING  
OF THE HOUSING AUTHORITY  
OF THE CITY OF SEATTLE  
JULY 15, 2024

The Commissioners of the Housing Authority of the City of Seattle (“Seattle Housing Authority” or “SHA”) met in Regular Session on July 15, 2024, at the SHA Central Office, as well as via teleconference. Board Chair Sally Clark called the meeting to order at 5:03 p.m. Kimberly Garrett then performed a roll call for Board Commissioners currently in attendance. Commissioners present and absent were as follows:

Present: Sally Clark, Chair  
Robert Crutchfield, Vice-chair  
Twyla Minor  
Paul Purcell

Absent: Dr. Paula Houston  
Rita Howard  
Gerald Smiley

Public Comment

Summer Gray, Capitol Park

Consent Agenda

Commissioner Clark presented the Consent Agenda, which included approval of minutes for the Regular Board Meeting of June 17, 2024; approval of minutes for the Regular Board Briefing of July 8, 2024; and approval of the Expenditure Certification Report (Authorization to Pay Outstanding Obligations of Salaries and Claims for the Period of June 1 to June 30, 2024.)

Commissioner Purcell moved to approve the Consent Agenda and the motion was then seconded by Commissioner Crutchfield. Hearing no further comments, the Consent Agenda was approved by the majority of the members of the Board present at that time (4 yes; 0 no; 0 abstentions).

## Regular Agenda

### Resolution No. 5285 – SHA 2025-30 Strategic Plan

Commissioner Clark commented that getting to the completion of the Plan had been a long journey, but the process for the strategic plans for those that have been involved with it in the past as well as this current one, the process ends up being almost as important to the journey to getting to the plan. She expressed her thanks to the Steering Committee that worked so hard on this Plan and the consultant staff that worked so hard on this project in order to put this Plan at the point that it is now in front of the Board for action. It is definitely different from strategic plans that follow a particular template that some might be more familiar with, but this is definitely a new approach. She noted that the Plan responds to and tries to put SHA into the position of being able to effectively think about critically, think about in different ways the challenges of providing safe, affordable housing to the people in this in this area with people who feel valued and connected and are invested in and have opportunity in a way that makes them excellent at doing this. Also noted was the dedication for former and the late Deputy Executive Director Anne Fiske Zuniga. Also mentioned was an amendment to put forward in relation to the Strategic Plan because no plan can be all things to the multi-facets of an organization, but there needs to add a bit more framing about where we are in the world and a bit more framing about what kind of the plan this is. To that end, there is language that has been drafted up in response to some of that in that language and called for a motion from the Board to add it to the Plan, on page 4 that would follow the Director's message and the Steering Committee's message to be inserted there as extra framing for the Plan.

Commissioner Clark called for consideration of Resolution No. 5285, in its original form and as amended; Commissioner Purcell motioned twice, and Commissioner Crutchfield seconded the motion twice. Commissioner Clark called for additional comments from the Board. Commissioner Crutchfield mentioned addressing some clarification and continuity of terms in the Plan, as well as light editing. Commissioner Clark commented that this Plan looks at a number of different ways that the agency operates in terms of how we operate with people internal who are doing the work. It talks about communication, community engagement, and to be ready to be all of these things, and how that gets reflected during budget discussions this fall to be directly cross walked to line items. She is open to what an implementation framework looks like that from the

board's interest in making sure that the Strategic Plan is being used and is valuable to future budget goals. Executive Director Rod Brandon agreed and stated that, like the strategic plan, he wanted to involve staff and in a broader way than we have on the implementation, so management will think about what that process will look like over the next several months and bring that back to the Board to give that kind of framework.

Hearing no further comments, Commissioner Clark called for a vote for the amended language of Resolution No. 5285; the amended language was approved among the members of the Board present at the time (4 yes, 0 no; 0 abstentions.) Ms. Clark then called for a vote for Resolution No. 5285, as amended; the resolution was then approved among the members of the Board present at the time (4 yes, 0 no; 0 abstentions.)

Commissioners Purcell and Minor were unable to remain at the meeting, so it was decided that the Meeting would need to conclude immediately, and no further action would be taken. The July 15, 2024, Regular Session of the Board was then adjourned at 5:24 p.m.

---

Secretary-Treasurer